

Let your individual identity shine

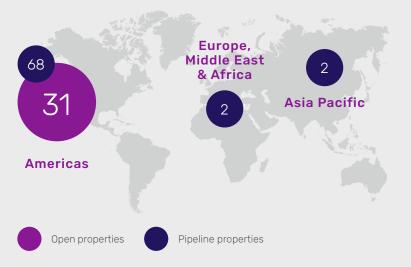
A gathering of unique, independent upscale hotels.

Created for independent hotels looking to keep their unique identity while gaining the benefits of the Hilton Engine. Tapestry Collection hotels are:

- Connected to the local fabric and local culture.
- Original to themselves, collection hotels embody their own spirit and identity.
- An intersection between unique hotel experiences and the location it calls home.



Tapestry Collection by Hilton in Numbers*



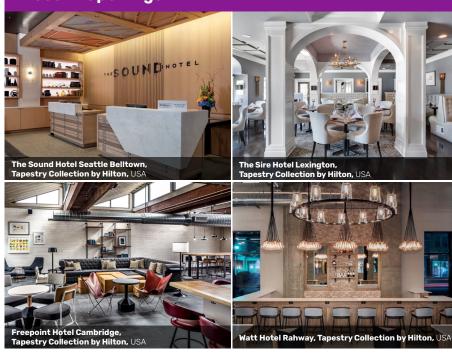
31 hotels and more than 4,100 rooms.

*As of 31st December 2019

Tapestry Collection by Hilton Brand Standards

Positioning	Upscale
Minimum Key Count	75
Minimum Room Size	28m²
Food & Beverage	Full Breakfast, 3-Meal Restaurant
In-Room Dining	Optional
Conference & Banqueting	Not required
Gym	Yes

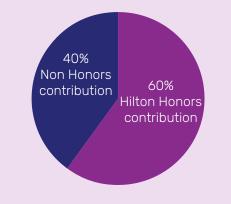
Recent Openings



The Tapestry Collection Guest

Adventure seeking travellers looking for the most **original experiences**, who prefer **independent**, **upscale hotels** woven into the fabric of the local community. We enable travellers to **immerse** themselves in the property and get to know the neighbourhood.

Tapestry guests value one of a kind perspectives and appreciate the added peace of mind that comes with the **Hilton** name and **Hilton Honors™** program.



Leaders in Innovation



Every 9 seconds Hilton Honors app is downloaded



worldwide offer Digital Key to the guests

100 million+ Hilton Honors members boosting commercial performance

62%

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Pres

of occupancy has been driven by Honors members in 2019

TAPESTRY COLLECTION by Hilton[™]

For more information or a development contact, visit **hilton.com/development**